



Capacity Building for Impact Assessments

Through the World Heritage Leadership Programme

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Arctic Ocean

Arctic Ocean

Pacific Ocean

• International Centre for the Study of the Preservation and Restoration of Cultural Property

- Intergovernmental Organization 135 Member States**
 - Created by UNESCO in 1956**
 - Based in Rome, Italy**
- Movable and immovable / Tangible and intangible**

Pacific Ocean

Ocean



ICCROM

Member States / Etats membres

Our work



Disaster-Resilient Heritage



Preventive Conservation



Heritage Science



World Heritage



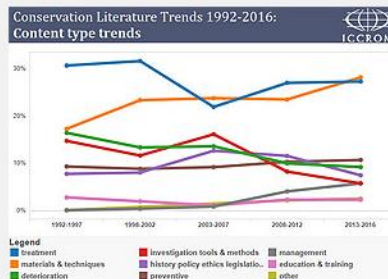
People and Heritage



ICCROM Fora



Materials In Focus



Tracking Trends

in Conservation Literature 1992-2016

Click on the tools to discover more



SDGs

ICCROM embraces the 2030 Agenda for

Sustainable Development Goals

Knowledge

Publications Multimedia

Library services >




Library Services

Publications >



Endangered Heritage: Emergency Evacuation of Heritage Collections (translation into Japanese)

- 
- 1. Advisory Body to the World Heritage Convention**
 - 2. Conservation of the Built Heritage**
 - 3. Heritage Impact Assessment**
 - 4. World Heritage Capacity Building Strategy**
 - 5. World Heritage Leadership**

- AFRICA 2009 – impact study: tools for heritage management / 26 October – 21 November 2009. Grand-Bassam, Côte d'Ivoire
- Course on Heritage Impact Assessments /15-24 October 2012. Lijiang, China
- Heritage Impact Assessment / 13-24 October 2014. Hanoi and Quang Ninh, Viet Nam
- Heritage Impact Assessments /17-28 October 2016. Vigan, Philippine.
- Conservation of Built Heritage - Special Module on HIA / ICCROM, 2016
- Heritage Impact Assessment at World Heritage Properties, Zanzibar 31 October-9 November 2016
- Course on Management and Monitoring of World Heritage Sites: with special reference to China /14-25 August 2017. Cultural Landscape of Honghe Hani Rice Terraces, China



COURSE ON MANAGEMENT AND MONITORING OF WORLD HERITAGE SITES WITH SPECIAL REFERENCE TO CHINA

TRAINING: HERITAGE IMPACT ASSESSMENTS AT WORLD HERITAGE PROPERTIES

DATE: 31 October - 9 November 2016

VENUE: Stone Town of Zanzibar, Tanzania



Monitoring Cultural Landscapes
Katri Lisitzin



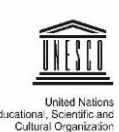
Heritage Impact Assessments

October 17-28, 2016

Vigan, the Philippines



With the support of:



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

Swiss Confederation

Federal Department of Home Affairs FDHA
Federal Office of Culture FOC

- Lectures
 - World Heritage Process
 - Values Based Approaches and management
 - Statement of OUV
 - World Heritage SOC and monitoring
 - HIA
 - Global overview – EIA, HIA and SEA
 - Principles, key elements and actors, legal framework
 - Results and mitigation measures
 - Cultural Mapping, Significance, Monitoring
- Case Studies
 - Each participant bringing their own site as a case study and its legal background
- Field Work
 - Utilizing the site where the course is held and to conduct an actual Impact Assessment

- Prepare Toolkit for Impact Assessment and World Heritage as an international standard, encompassing both nature and culture, and addressing sustainable development goals of society
 - Determining impact on larger context of heritage
 - Positive and Negative Impacts
 - Harnessing the opportunity for good change
 - Recognizing local, national, regional and international values
- Capacity building activities in Impact Assessment
 - Site managers, WH Focal Points, Impact Assessment experts
 - Community consultation needs to be highlighted and more explicitly requested
- Improve communication strategy with IA experts
 - Resolving practical issues of impact assessment procedures to maintain integrity for the quality of assessment

- Strengthen capacity building on World Heritage process
- Develop Impact Assessment as a proactive management tool - to harness positive and negative impacts
- Impact Assessments need to take stock of diverse values – use, social, natural, intangible
- Capacity building for diverse audiences - heritage practitioners, communities, IA experts
 - Need measures to get more sites that were requested to conduct HIAs by Committee – Targeting audiences
- So far capacity building has only focused on HIAs, but will need to also address EIAs and SEAs
- Addressing legal gaps for adapting Impact Assessments into national legal systems

HELSINKI ACTION PLAN adopted by 39 COM (Bonn, 2015)

- Action 19: Training Site Managers on Heritage Impact Assessments (HIA) and/or Environmental Impact Assessments (EIA):
 - when to commission such assessments with regard to World Heritage properties;
 - how to interpret them and take appropriate actions
 - Monitoring indicator: Number of training activities that address Impact Assessments

WHAT & WHEN : To know what actions would impact the heritage →
Need to know the values and when they would be impacted,
natural and cultural context of the heritage

WHY: What the WH Committee requests → To interpret the requests
and rationale of decisions

WHO: Site managers who are requested to do IA
IA professionals who actually conduct the process

HELSINKI ACTION PLAN adopted by 39 COM (Bonn, 2015)

HOW : To set up an Impact Assessment procedure or guidance within WH system

→ Common ground for all heritage, regardless of category, recognition level and diverse values

Application to legal procedures in national levels

- Action 20: Promote the integration of HIA into the European EIA practice via EU institutions (e.g. through the production of guidance materials with technical support from the World Heritage Centre and the Advisory Bodies)
 - Monitoring indicator: Steps taken towards the integration of HIA and EIA practices at EU and national levels

To fill the gaps: World Heritage Leadership



**A new capacity building programme of ICCROM and IUCN
Supported by the Norwegian Ministry of Climate and Environment**



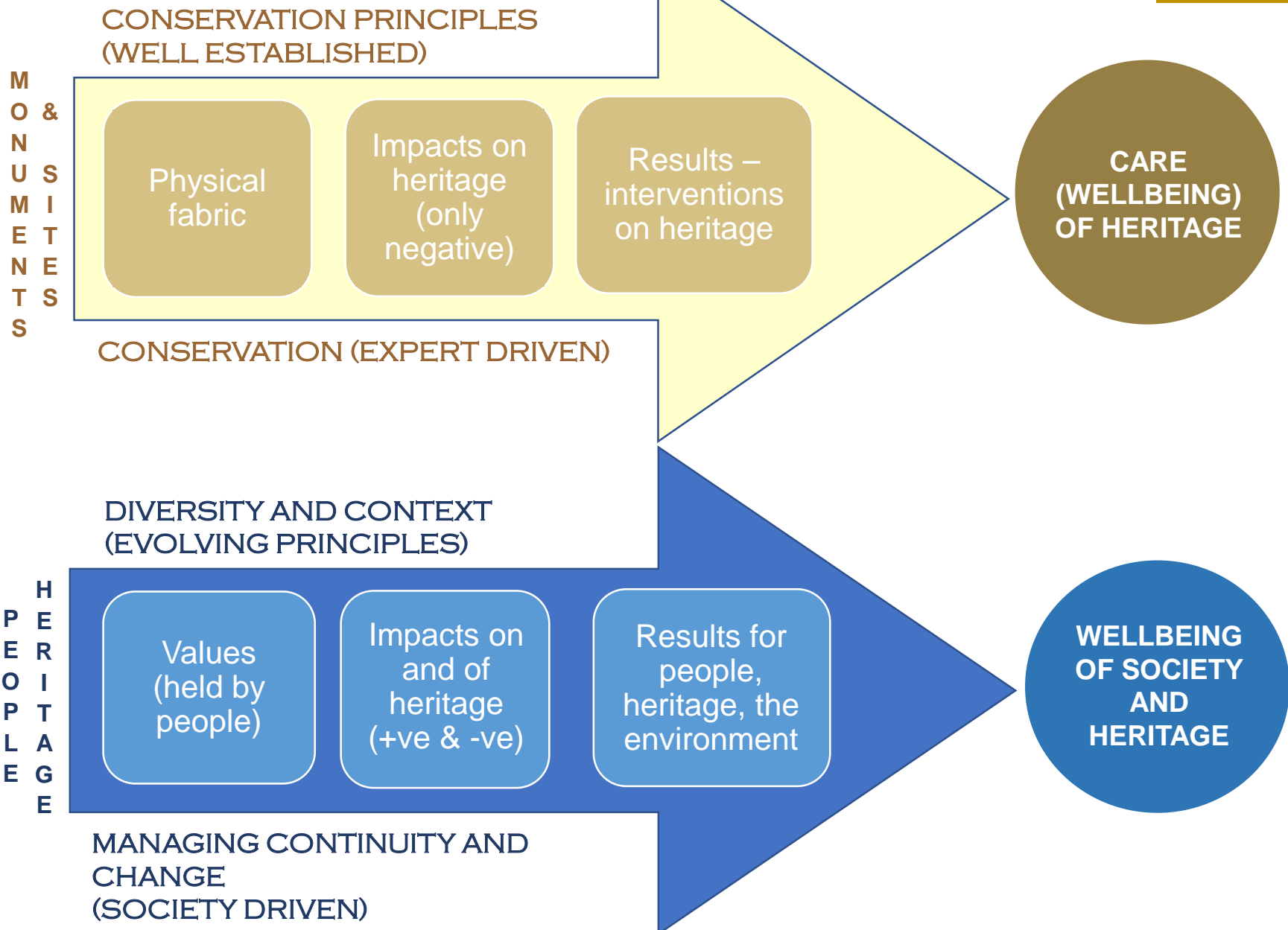
To **improve conservation practice** for culture and nature through the work of the World Heritage Convention, as an integral component of the **contribution of World Heritage properties to sustainable development**



The Convention is profoundly original in that it **links together the conservation of nature and culture**, thus challenging the limited perception that nature and culture are in opposition. **Nature and culture are complementary, inseparable and interdependent**, the cultural identity of different people having being forged in the environment in which they lived. Just as the creative works of humankind are often inspired by the beauty of their natural surroundings, some of the most spectacular natural sites bear the imprint of centuries of human activity.



Paradigm Shift for Management of Heritage





- Setting and testing the leading standards for conserving sites
- Ensuring a contribution to communities and sustainable development
- Providing platforms for learning and capacity building
- Building international networks between nature and culture practitioners and institutions



- Effective Management: Nature, Culture, and Communities
- Resilience
- Impact Assessment
- Learning Sites
- Leadership Networks

Activities for each thematic module



6 years - 3 Work Programmes (2016 – 2022)

Effective Management: Culture, Nature, Communities

Integrated resource platform
for management of
WH Culture and Nature

Management Effectiveness
Testing –Adapting the
Enhancing our Heritage
toolkit for cultural sites

Integrated training courses
on linking
People/ Nature/Culture

Resilience

Revised Disaster Risk Manual
for management of
WH Culture and Nature

DRM Training Course on site
level – prepare DRM plan at
individual sites

Guidance on Climate Change
Adaptation

Impact Assessment

Prepare Toolkit for Impact
Assessment and WH as an
international standard

Capacity building activities
on Impact Assessment

Improve communication
strategy with IA experts



Learning Sites

- WH sites as learning labs demonstrating good practice in planning, governance, and management
- Convening capacity building courses, management effectiveness testing, DRM planning

Leadership Networks

- Relationship of individuals to the group or collectivity needs to be addressed, as individuals can act in ways that strongly influence others to follow suit in an enabling environment, becoming powerful agents of organizational and societal change.
- Leadership Forum, and networking of Programme participants

Activities conducted in Year 1 and Year 2



International Course on Linking Nature and Culture

6 – 16 June 2017, Røros, Norway



20 Course Participants
(10 Culture/10 Nature)

International Course on People Centred Approaches to Conservation of Nature and Culture

10 – 20 October 2017, Rome, Herculaneum,
Trento, Italy



22 Course Participants
(15 Culture/7 Nature)

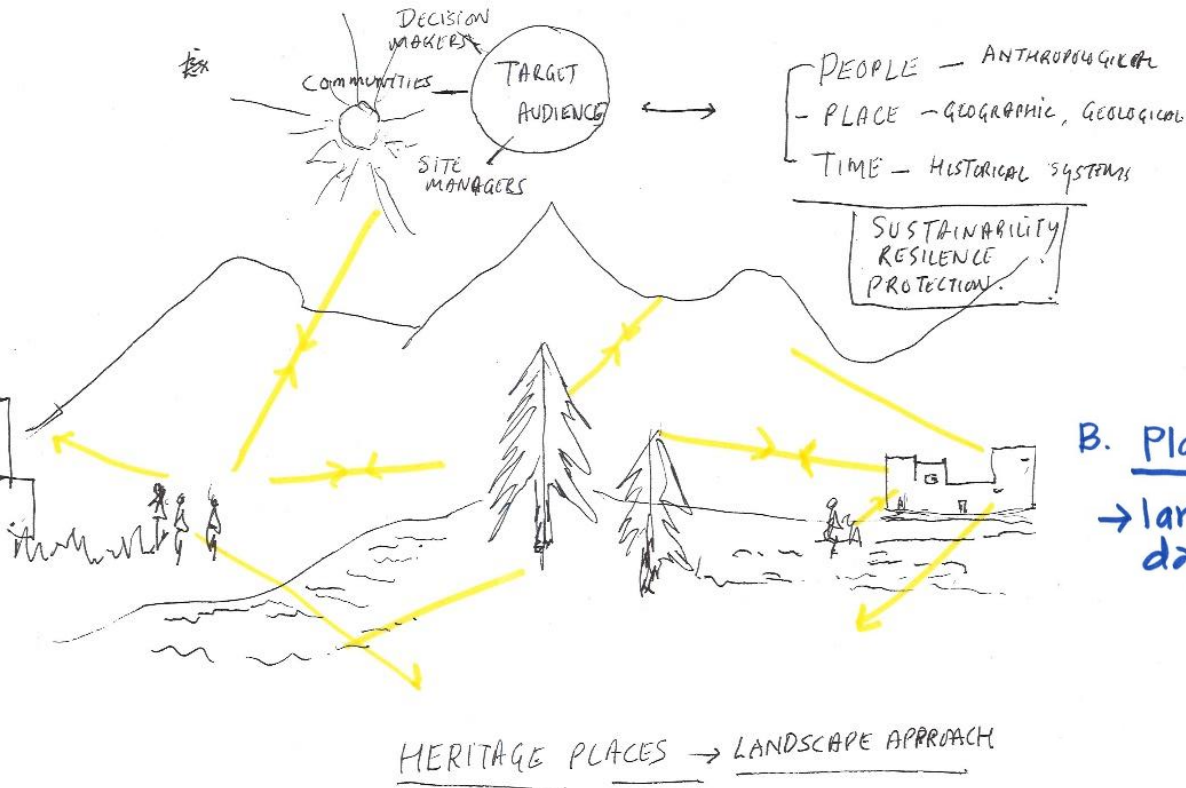
Activities conducted in Year 1 and Year 2



- Workshop on Leadership and Integration of management manuals
ICOMOS GA, 13-15 December 2017
- Workshop on Governance, ICOMOS GA 13-15 December 2017
- Integrated Workshop on Management Manuals for World Heritage,
IUCN, 30 Jan – 1 February 2018
- Development of a Capacity Building curriculum for People, Nature,
Culture
- Collaboration with the International Association of Impact Assessment

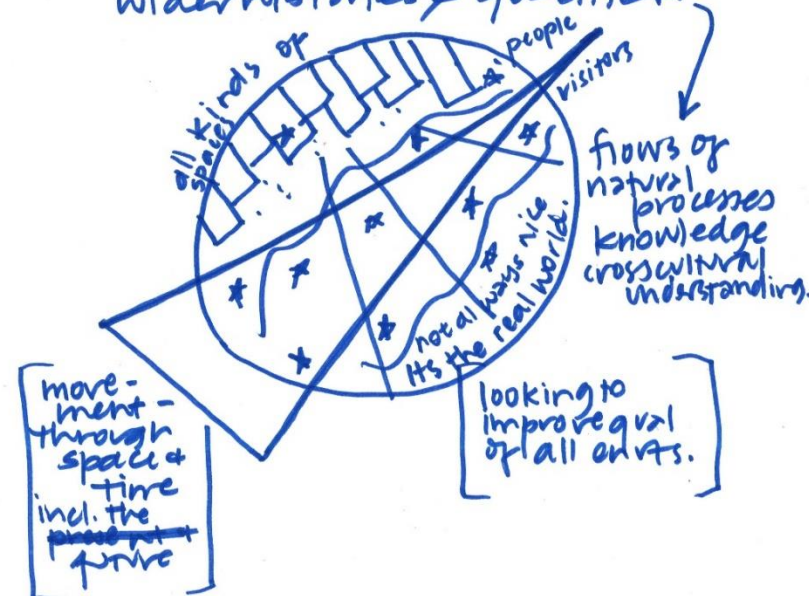


Understanding our Heritage Place



B. Place ≠ audience the people that do things there
direct decisionmakers.
local/national level
→ landscape focus, regardless of formal boundaries.

heritage as more than the sites -
these are nodes that stand for
wider histories & qualities.



Original Expected Outputs



- Joint integrated manual for managing cultural and natural heritage
- Revised manual on disaster risk management incorporating natural heritage
- Toolkit on impact assessment
- Improved tools for evaluating management effectiveness
- Improved teaching materials
- Capacity building activities for variety of audiences
- Creation of Learning sites and Leadership Networks

Heritage Management Resources Platform

General Policy

Strategies

Management Overview

Specific Themes

Procedures

Tools

Case Studies

Existing Manuals

+ Read me, prequels

Diagrams

Conceptual basis

Videos / Animations

Diagrams / Statistics

Interactive tools

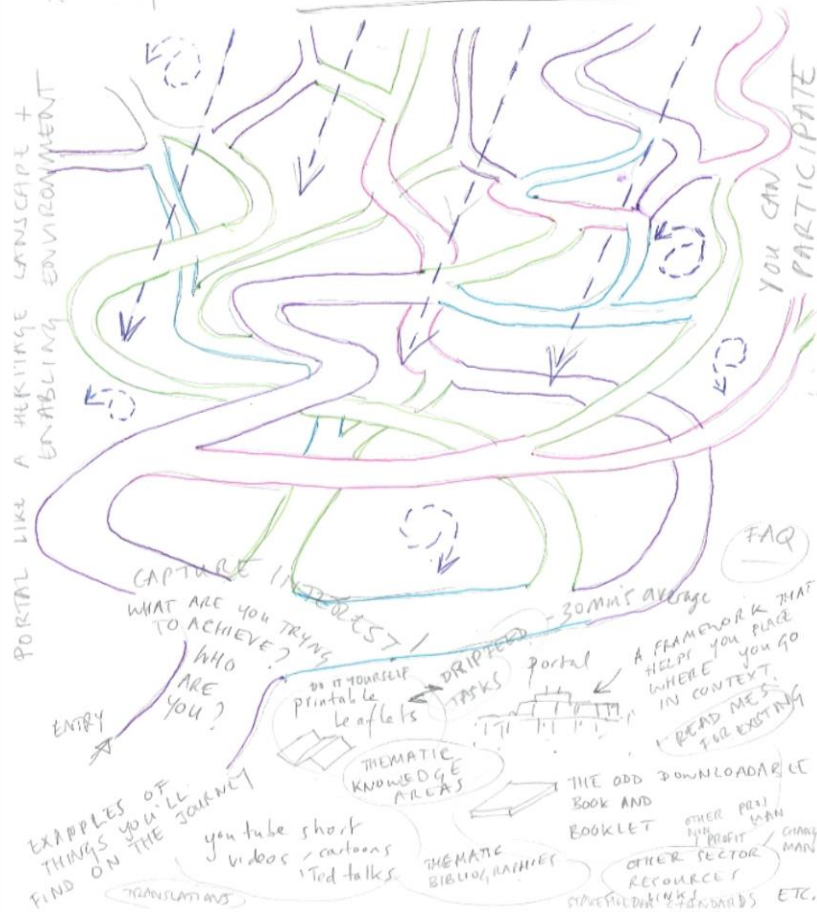
Networking forum

Staying Positive

THE PRODUCT

Care

A PORTFOLIO OF LEARNING ENVIRONMENTS
MATCHED TO KNOWLEDGE AREA/SKILL SETS
THAT PROMOTE KNOWLEDGE/SKILL ACQUISITION
THROUGH A USER-LED JOURNEY.



The management system!

Make it
Simple

Upcoming Activities



ملتقى مدراء مواقع
الآثار العالمي
2018
World Heritage
Site Managers' Forum
2018
Forum des Gestionnaires de Sites
du Patrimoine Mondial de
2018

Site Managers' Forum in conjunction with the 42nd WH Committee meeting

June 21-28 2018

Manama, Bahrain



Africa Regional Course on People, Nature, Culture

August 14-24 2018

Mosi-oa-Tunya / Victoria Falls, Zambia



Nordic Experts Course on Processes of the WH Convention

September 24-28 2018

Bergen, Norway



Course on Impact Assessment for Heritage (with WHITRAP)

October 15-24 2018

Shanghai and Zhenze Town, China

See you!



**World Heritage Leadership workshop for Nordic professionals
Rolle Switzerland 23-27 November 2015**

TUSEN TAKK!